**Beaver**

**Battalion**

**Army ROTC**

**Cadet Guide**

**As of August 2013**



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**Oregon State University Army ROTC Beaver Battalion Cadet Guide**

**THE ARMY ROTC PROGRAM**

**1. PURPOSE**

The purpose of this guide is to provide students enrolled in Military Science at Oregon State University, Western Oregon University, Corban University, Willamette University, Chemeketa Community College and Linn-Benton Community College with a broad overview of the AROTC program. This document is general in nature and is not designed to be all-encompassing. Information contained herein will be amplified, modified and/or supplemented by published and verbal guidance issued throughout the year.

**2. MISSION AND OBJECTIVES**

The mission of the Oregon State University Army ROTC program is to commission the future officer leadership of the United States Army, and to motivate young people to become better citizens. To accomplish this mission, our mission essential tasks are: recruit, train, develop, retain, assess, and commission. The program of instruction is designed to provide an understanding of the fundamental concepts and principles of the military art; to develop leadership and communication skills; and to instill a strong sense of personal integrity, honor and responsibility. The ROTC program prepares students for commissioned service in the Total Army: the Active component, the Army National Guard, and/or the Army Reserve. It complements other instruction received at their respective institutions and establishes a sound basis for future professional and personal development during an Army career and in civilian life.

**3. HISTORY**

**a.** ROTC at OSU. Prior to the Civil War, the small number of officers the Army needed was provided by West Point and a few other colleges (Norwich, Virginia Military Institute, the Citadel, etc.). With the expansion of the Army to unprecedented size for the Civil War, the need for trained officers quickly exceeded the number available. As a result, Congress passed the Land Grant (Morrill) Act of 1862 which specified that courses in military tactics should be offered at colleges established as a result of the Act. Founded in 1858, Corvallis College (now Oregon State University) was an academy supported by the Methodist Church. In 1868 it was named a Land Grant Institution, and by 1872 the first Corps of Cadets formed under the command of Captain Benjamin D. Boswell, an active duty officer on extended leave in Corvallis. Until 1894, when another active duty officer was assigned, Military Science Instructors were generally retired military officers and, in one case, the President of the College. In 1911, McAlexander Fieldhouse, one of the oldest buildings on campus, was dedicated to Major (later Major General) Ulysses Grant McAlexander, then the Professor of Military Science and Tactics. Prior to then, military training had been conducted in what is now known as the Gladys Valley Ladies Gymnastics Center.

When the National Defense Act of 1916 expanded and standardized the training of officers, colleges and universities established the Reserve Officers’ Training Corps (ROTC) in essentially the same format as it is known today. This program replaced other military training at OSU in 1917 and continued virtually unchanged until 1962 when ROTC became voluntary. Prior to then, all physically qualified male OSU students were required to take the first two years of ROTC instruction. The program took a significant step forward in 1973 when women were allowed to enroll. Starting in 1976, Western Oregon University (WOU) students could complete Army ROTC through a partnership agreement with OSU. WOU commissioned its first graduate in 1981. Similarly, Western Baptist College (WBC) signed a partnership agreement in 1994 and commissioned their first graduate in 1996. Today, the Beaver Battalion continues the traditions of the “West Point of the West”, the nickname earned during WWII, when the Corps produced more officers than any other non-military academy in the nation. Our ROTC graduates continue their proud history of dedicated service to the nation while our cadets accept the challenges of the ROTC program as they prepare to be tomorrow’s leaders.

**b.** **ROTC Patch / Shoulder Sleeve Insignia(SSI)**

** 1. Description:** A shield arched at top and bottom, 3 1/2 inches in height and 2 1/2 inches in width, consisting of a field divided quarterly yellow and black and thereon at upper right a yellow lamp of knowledge inflamed, at lower left a yellow Trojan helmet, and diagonally across the yellow quarter a black sword point up, all between two yellow panels outlined black and inscribed in black letters 5/16 inch in height, "LEADERSHIP" at top and "EXCELLENCE" below, all within a 1/8 inch black border.

**2. Symbolism:** The shield symbolizes the Army mission of national defense and is divided into quarters representing the four traditional military science courses comprising the Senior ROTC curriculum. The sword signifies courage, gallantry and self-sacrifice intrinsic to the profession of arms. The lamp denotes the pursuit of knowledge, higher learning, and the partnership of Army ROTC with American colleges and universities. The Trojan helmet is symbolic of the ancient civilization concept of the warrior scholar. The motto *Leadership Excellence* expresses the ultimate responsibility of Army ROTC in the discharge of its moral responsibility to the nation.



**c**. **Unit Crest / Distinctive Unit Insignia (DUI)**. The OSU Army ROTC DUI is composed of several items, each with a distinctive symbolism: a sword – leadership and strength; an open book – knowledge; a heart – Corvallis, Latin for “heart of the valley”; a Beaver head – OSU Beaver mascot; and mountains – Mary’s Peak, the highest point in the Coast Range. Together, the heart and the mountains refer to the location of the university.

**4. MILITARY SCIENCE (MS) PROGRAM DESCRIPTION**

**a.** The Command relationships within Army ROTC are as follows: US Army Cadet Command (USACC) is commanded by a Major General and is responsible for Eight Brigades. USACC Headquarters is located at Fort Knox, Kentucky. The 8th Brigade, commanded by a Colonel, is headquartered at Joint Base Lewis-McChord, Washington. The Brigade comprises all the Army ROTC programs in Oregon, Washington, Idaho, California, Nevada, Montana, Alaska, Hawaii and Guam. The Beaver Battalion, commanded by an active duty Lieutenant Colonel (Professor of Military Science – PMS) is part of the 8th Brigade.

**b. Four and Two year programs**

(1) The Four-Year program is available to entering freshmen and other students who will be attending the universities or affiliated schools. The first two years constitute the Basic Course (Military Science (MS I and MS II)). Courses taken during these years involve no military obligation unless the cadet is the recipient of an ROTC scholarship or has entered into a contractual agreement (MS II) with Army ROTC. At the start of the third year, all cadets must enter a contractual agreement for the Advanced Course (MS III and IV), agreeing to complete the ROTC program, obtain a bachelor’s degree, accept a commission in the grade of Second Lieutenant, and serve an Active Duty and/or Reserve Component (Army National Guard or US Army Reserves) obligation. The Leadership Development and Assessment Course (LDAC) includes a 28 day Training Course (MS 314, 6 Credits), usually attended between the MS III and MS IV years. Sophomores entering the four-year program may compress the program into three years by enrolling in MS I and MS II classes simultaneously.

(2) The Two-Year Program is available to students who did not participate in ROTC prior to their junior year and who have no prior military service. These students should apply during Winter or Spring Term of their Sophomore year and must successfully complete the five-week Army ROTC Leaders Training Course (LTC) (MS 214, 6 Credits) in lieu of the on-campus Basic Course. Participants in the Two-Year Program enter into the contractual agreement and enroll in the same Advanced Course as cadets entering MS 311 in the Four-Year Program. They incur the same obligation for subsequent military service.

(3) The Two-Year Program is also available to those with prior military training. Enlisted veterans and USAR/NG Basic Training graduates may enter the Advance Course with credit for the basic course once they complete their sophomore year of college. However, they are encouraged to enroll in the Basic Course in order to become familiar with the ROTC Program.

**c. Service obligation upon commissioning**

The obligatory term of active commissioned service depends on the type of commission. Regular Army Officers serve at least three years of Active Duty. Scholarship cadets selected for Active Duty serve a four year tour. Regardless of whether a Regular Army or a Reserve Commission is granted, a newly commissioned officer must complete a total of eight years in the Total Army; a combination of Active Duty, Army National Guard, US Army Reserves, or in the Individual Ready Reserve (IRR).

**d.** Cadets should understand that the opportunity to serve the United States of America as a commissioned officer in one of the military services is a privilege, not a right. Requirements for commissioning are as follows:

(1) Complete the Basic Course or meet other eligibility requirements for acceptance into the advanced course.

(2) Be contracted into and complete the Advanced Course to include LDAC.

(3) Be accepted by the Department of the Army for a commission through the accessions process.

(4) Complete all requirements for a baccalaureate degree.

**5. ENROLLMENT ELIGIBILITY REQUIREMENTS**

a. **Contract Status**: A student in contract status means that you have entered into a contractual agreement with the US Army. All scholarship cadets fall into this category. Each cadet in contract status must meet the following:

(1) Be approved and contracted by the Professor of Military Science.

(2) Be able to complete requirements for commissioning before reaching 39 years of age for non-scholarship cadets or under 31 years of age for scholarship cadets.

(3) Have completed the ROTC Basic Course or Basic Camp or received credit for junior ROTC or previous honorable active service in the Army (to include USAR/ARNG), Navy, Marine Corps, Coast Guard, or Air Force.

(4) Be a citizen of the United States.

(5) Be of good moral character without civil convictions (minor civil convictions may be waived).

(6) Be medically and physically qualified under standards prescribed by the Department of the Army. Allowances are made for those conditions that are correctable before the cadet becomes eligible for appointment as a commissioned officer.

(7) Be accepted by OSU, WOU, Corban University, or Willamette University as a full-time undergraduate or graduate student having at least two years (6 terms not counting summer school) of full-time study remaining.

(8) Have at least a 2.0 (2.5 for ROTC scholarship recipients) term and cumulative GPA.

(9) Execute a written contract with the United States Army to complete the Advanced Course contingent upon remaining in college; attend LDAC at time specified unless deferred for valid reasons; accept a commission, if offered; and satisfy the service obligation after graduation.

b. **Enrolled Status**: A student in enrolled status means the Cadet has signed a Cadet Command Form 139-R, enrolled in a Military Science course for both academic and ROTC credit. Benefits for Enrolled Cadet status are, upon PMS approval, student can: wear military uniform, participate/apply in the ROTC Scholarship Program, and participate in Army ROTC Labs and Field Training Exercises. Each cadet in enrolled status must meet the following:

(1) Be of good moral character without civil convictions (minor civil convictions may be waived).

(2) Be a US citizen by birth or naturalization.

(3) Be at least 17 years old to begin ROTC and under 31 years of age at time of commissioning for scholarship cadets or under 39 years of age for non-scholarship cadets.

(4) Be enrolled in and attending classes full-time (12 credits) and pursuing a course of instruction leading to an approved baccalaureate or advanced degree.

(5) Have at least a 2.0 term and cumulative grade point average based on a 4.0 scale.

(6) Execute a loyalty oath or affirmation.

(7) Not be a conscientious objector.

(8) Complete and submit CC Form 139-R and CC Form 104-R.

c. **Participating Status**: A student in participating status attends only the lecture portion of class. ROTC participating students are ineligible for ROTC Scholarship Program or Subsistence allowance, Commissioning credit, or ability to draw or wear uniforms and equipment, participate in ROTC Labs or Field Training Exercises (FTXs), or attend any ROTC physical or development training outside campus. ROTC students completing the course of instruction in a non-enrolled status are ineligible for appointment as Army commissioned officers.

The CC Form 139-R must be completed and submitted. Only the first signature section is signed indicating that the information on the form is correct. The “Loyalty Oath” signature block is **not** signed.

**6. ACADEMIC CURRICULUM**

1. **Basic Course**

**(1) Freshman (MS I)** – MS 111, 112, 113; 1 credit each term: An introduction to ROTC with emphasis on the activities and responsibilities of a commissioned officer; the structure of the Army; available ROTC scholarship programs; service benefits and options; begin studies in the fundamentals of leadership, management and counseling; map and compass instruction, and communication skills.

**(2) Sophomore (MS II)** – MS 211, 212, 213; 2 credits each term: Introduction to the five paragraph operations order, leadership fundamentals, military decision making, and military briefing styles. This is designed for preparation for entry into the advanced course.

**(3) Summer Term** – MS 214, LTC, 6 Credits: The Leader’s Training Course is four weeks of classroom and field training at Fort Knox, Kentucky following the summer term of your sophomore year. MS 214 substitutes for the first two years of the ROTC program.

1. **Advanced Course**

**(1) Junior (MS III)** – MS 311, 312, 313; 3 credits each term: The first year of the Advanced ROTC Course includes instruction in leadership, management, and communications methods to prepare for meeting the challenges which leadership positions present; roles of the military team, small unit administration and personnel management; the analysis of modern offensive and defensive tactics and the principles upon which they are based; small unit patrolling.

**(2)** **Summer Term** – MS 314, LDAC, 6 Credits: The Leadership Development and Assessment Course (LDAC) is held at Joint Base Lewis-McChord, Washington for five weeks in June, July and August. LDAC provides field training and experience in a military environment with strong emphasis on leadership development. Cadets exercise and develop leadership abilities by rotation through various leadership positions and by being evaluated and counseled on their performance. This evaluation is a significant factor in subsequent branch and Active Duty selection. Cadets familiarize themselves with military weapons and practice basic tactics. Cadets live in Army barracks and live with peers from other universities, are clothed and equipped by the Army, and eat in Army dining facilities.

**(3) Senior (MS IV)** – MS 411, 412, 413; 3 credits each term: Final year of ROTC instruction, Preparation for Officership – military justice; military history from World War II through the present with an emphasis on leadership styles and the situations surrounding major military events; ethics, professionalism and decision making; the Army in a global perspective; leadership.

**c.** All of the classes listed above include a one hour and fifty minutes weekly leadership laboratory. Lab training is designed to augment classroom instruction; attendance is mandatory. Makeup training can be scheduled for those with class conflicts.

**d. Military History**: One of the History classes listed below is **required** before being commissioned. It is recommended that the military history requirement be completed before entering your MS IV year.

OSU:

* HST 317 \*Why War: A Historical Perspective (4)
* HST 318 The American Military, 1865 – Present (4)
* HST 465 \*American Diplomatic History (4)
* MS 405 Reading & Conference / American Military History (3) (MS Cadre Instructor – Spring Term)

WOU:

* MS 305 American Military History (3) (MS Cadre Instructor – Winter Term)

**e. Academic Alignment.** The goal of the Army ROTC program is to enroll students in MS I courses during their freshman year, in MS II as sophomores, etc., with the ultimate goal of commissioning simultaneously with graduation. Accordingly, we will monitor your academic progress and will normally not contract a cadet into the advanced course if he/she has more than 2 ½ years of school remaining. Each cadet’s academic status will be reviewed independently before contracting decisions are made.

**f. Academic Major.** Scholarship/Contracted cadets must be contracted in an academic discipline for which their scholarship/contract was awarded. In order to change your major you must submit a request to the PMS and it must be approved before you change majors.

**7. ELECTIVES**

**a. Basic Course.**  In order to assist you in preparing for military training, the Military Science Department offers three courses specifically designed to get you into excellent physical condition and teach you how to lead Army physical training. During each term, MS 130 (Military Conditioning) may be taken for 1 credit. Class is held MWF from 0615 to 0730 at OSU. At WOU the course is MS 118 and is held MWF from 0615 to 0730.

Students may receive placement credit for the Basic Course for any of the following:

(1) Being a veteran.

(2) Completion of Basic Training as a member of the National Guard or Army Reserve.

(3) Attended a 28 day Leaders Training Course (LTC) at Fort Knox, Kentucky.

(4) Successfully completed an individualized, school-year compression course (MS 405). This is applied at the discretion of the Professor of Military Science.

(5) Completion of the Air Force or Navy ROTC Basic Course.

**b.** MS 405 (1-3 Credits). Reading and Conferences, may be taken with the permission of the PMS under the supervision of a cadre member. This course is designed to accommodate students with class conflicts or other unique problems, or to award academic credit for other specified training such as Ranger Challenge. Requirements for the course and credit hours are arranged with the instructor. Reading and Conference courses must involve work equivalent in substance and time to regular MS classes.

**8. MILTARY SCIENCE MINOR**

**OSU**: The Department of Military Science offers a Military Science minor. At least 18 of the 27 credits required in the minor must be military science courses.

**NOTE**: The MS Minor is not required for commissioning at OSU. For Western Oregon University cadets, a minor may be required before graduating. See your WOU Academic Advisor to determine if a minor is required.

**Military Science (18)**

MS 111. Military Science I: Introduction to Army Leadership and ROTC (1)  
MS 112. Military Science I: Introduction to Basic Military Skills (1)  
MS 113. Military Science I: Introduction to Tactical Leadership (1)  
MS 211. Military Science II: Foundations of Leadership I (2)  
MS 212. Military Science II: Foundations of Leadership II (2)  
MS 213. Military Science II: Fundamentals of Military Operations (2)  
MS 311. Military Science III: Leadership and Management of Military Organization (3)  
MS 312. Military Science III: Leadership and Management of Military Organization (3)  
MS 313. Military Science III: Leadership and Management of Military Organization (3)  
MS 314. Military Science: Leader Development and Assessment Course (6)  
MS 411. Military Science IV: Adaptive Leadership (3)  
MS 412. Military Science IV: Preparation for Officership (3)  
MS 413. Military Science IV: Preparation for Officership (3)

**A minimum of one course must be taken from the History list (minimum 3 credits) and two 3-credit courses are required (for a total of 6 credits) from the remaining categories. A student cannot use a minor course for this minor that is also part of their major.**

**History**

HST 317. \*Why War? A Historical Perspective (4)  
HST 318. The American Military, 1865–Present (4)  
HST 465. \*American Diplomatic History (4)  
MS 405. Reading and Conference (3)

**Anthropology**

ANTH 380. \*Cultures in Conflict (3)

**Communication**

COMM 111. \*Public Speaking (3)  
COMM 218. \*Interpersonal Communication (3)  
COMM 322. Small-Group Problem Solving (3)  
COMM 446. \*Communication in Internal Conflict and Disputes (3)

**Peace Studies**

PAX 201. Study of Peace and the Causes of Conflict (3)

**Philosophy**

PHL 205. \*Ethics (4)  
PHL 344. \*Pacifism, Just War, and Terrorism (4)  
PHL 451. Knowledge and Reality (3)

**Political Science**

PS 201. \*Introduction to United States Government and Politics (4)  
PS 205. \*Introduction to International Relations (4)  
PS 451. American Foreign Policy (4)

**WOU**: At least 18 of the 27 hours required in the minor must be military science courses. MS 305 American Military History cannot be used for this requirement.

**Military Science** (18)

MS 111, 112, 113 Military Science I (3)

MS 211, 212, 213 Military Science II (6)

MS 311, 312, 313 Military Science III (9)

MS 314 Advanced Summer Camp (6)

MS 411, 412, 413 Military Science IV (9)

**History** (3)

MS 305 American Military History (3)

**Political Science** (3)

PS 423 Issues in National Policy (3)

PS 440D Causes of War (3)

PS 497 U.S. Foreign Policy (3)

**Writing** (4)

Any Writing course higher than WR 135

**9. MILITARY TRAINING OPTIONS**

All contracted cadets are eligible to compete to attend a variety of training courses in addition to the on-campus program. Selection for attendance at these courses is competitive since only limited quotas are available. Cadets should understand that once selected, they are committed to attend and graduate. Quitting is not an option. The APFT results administered at the beginning of Winter Term is used to initially screen applicants for selection and to establish an Order of Merit List (OML).

**a. Airborne School.** The Airborne School at Fort Benning, Georgia, is a physically demanding three week course designed to qualify students as military parachutists. Cadets desiring to attend must participate in prescribed conditioning training as well as meet other training requirements. Selection will be made by the PMS based on the performance on the Army Physical Fitness Test (minimum of 70 points per event), medical qualification, academic performance, and overall participation in ROTC activities. Cadets are not paid for attending but receive room and board, and all travel costs are paid.

**b. Air Assault School.** Located at Fort Campbell, Kentucky, and at Schofield Barracks, Hawaii, the Air Assault School is a ten-day course which teaches techniques and skills associated with military helicopter operations. Selection criteria and pay are the same as airborne school.

**c. Cadet Troop Leadership Training (CTLT).**  Selected MS III cadets may serve with an active Army unit for three weeks after they complete LDAC. This is an excellent opportunity to develop leadership skills and get a first-hand look at what a lieutenant does. Cadets will be assigned to an officer position in the unit or as an assistant to a junior officer. Pay is equivalent to LDAC (see para 10b below). Attendance is restricted to MS IIIs who have successfully completed LDAC that year.

**d. Mountain Warfare School.** This school is conducted at Camp Ethan Allen, Vermont. This is a physically demanding course which focuses on mountaineering operations. Selection criteria and pay are the same as for Airborne School.

**e.** **Cultural Understanding and Language Program (CULP)**. CULP provides contracted cadets the opportunity to travel overseas during the summer for culture and language immersion. The cadets travel to Fort Knox, Kentucky to link up with other cadets and Cadre Leaders, conduct training, and prepare for travel to the country assigned. Normally, the team is in country for approximately three weeks.

**10. FINANCIAL ASSISTANCE**

Financial assistance available within Military Science takes many forms, ranging from full scholarships to counseling on financial matters.

a. **Army ROTC Scholarships.**

(1) Two, Three, and Four campus based scholarships are available for enrolled and non enrolled students on a competitive basis to those who are strongly motivated in a career as an Army officer. Each scholarship pays for full tuition and fees at OSU, WOU, Corban University, and Willamette University. Students also receive $1200 per year for books. This is also in addition to a monthly stipend of $300 to $500 per month while in school, based on the cadets year of study. Students receiving other scholarships which specifically pay tuition and fees can choose to have scholarship monies pay for room and board. Campus based scholarships provide an opportunity for cadets to compete for active duty assignment but is not a guarantee.

(2) Four-year scholarship are awarded to outstanding high school students. Three-year scholarships are awarded to outstanding students who have three years of undergraduate studies remaining. Cadets must be enrolled and participating satisfactorily for a full 45 days in the Fall term before scholarship benefits are paid.

b. **Pay and Allowances.**

(1) All contracted cadets receive a monthly stipend while they are full time students. The stipend is limited to 10 months per year: MS I - $300 / MS II – $350 / MS III – $450 / MS IV – $500

(2) Cadets attending LDAC at Joint Base Lewis-McChord or LTC at Fort Knox will be paid $750, plus transportation expenses; room and board are furnished.

(3) All ROTC uniforms and text books are provided free of charge by the Army for on-campus courses and for summer camp training.

c. **Guaranteed Reserve Forces Duty (GRFD)**: A GRFD three and two-year scholarship is available for those cadets interested in performing part-time duty in the Army National Guard or the Army Reserve. This scholarship is worth full tuition and mandatory fees for each academic year. Scholarship winners also receive a monthly tax-free stipend and a book stipend ($900 per year).

The dedicated National Guard/Reserve (DedARNG) program allows 2, 2.5, 3, and 4-year National Scholarship winners to elect to convert their scholarship to DedARNG during the second semester/term of their MSL II year. This is not a new scholarship, but a conversion process for currently enrolled scholarship cadets. Individuals selected for DedARNG scholarships must serve their eight-year military service obligation in the ARNG in an active drilling capacity (one weekend a month and a two-week annual training period each year), except for period(s) of active duty required to obtain branch qualification (i.e., BOLC (Basic Officer Leadership Course)) or related to mobilization.

d. **Simultaneous Membership Program (SMP).** Simultaneous membership is an option open to non-scholarship contracted MS II and Advanced Course cadets which combines the Army ROTC program with membership in the Army National Guard or Army Reserves. As an SMP cadet you receive your monthly stipend from ROTC and draw E5 (Sergeant) pay from the Army National Guard or Army Reserves. Participation with the Reserve forces is one weekend per month and two weeks each summer as an officer candidate.

e. **Cultural and Language Incentive Program (CLIP)**. CLIP-B is a monetary bonus paid for achieving foreign language competency and associated cultural knowledge. All contracted Cadets are eligible for this bonus.

f**. The LT Lawrence Gallego Memorial Fund** was established in memory of a 1965 graduate of the OSU Army ROTC program who was killed in 1967 while flying a medical evacuation mission in Vietnam. The fund provides low-interest, short term loans of up to $500 to cadets for emergency purposes. Application for the loan is made through your cadre advisor and the OSU Foundation; cadets must complete a short application and repay the loan by 1 September.

g**. The Military Science Scholarship Endowment Fund** awards scholarships each year to contracted cadets based on academic standing, financial need, and ROTC participation. Amounts awarded range between $200 and $3000. Contact your academic advisor for details.

h**. Counseling.** Your cadre advisor can assist you in solving financial problems. The OSU Financial Aid Office also has counseling services designed to help students meet educational expenses.

**11. CADRE AND STAFF JOB DESCRIPTIONS**

**a.** Members of the Military Science Department include active duty Army officers, Reserve and National Guard officers, non-commissioned officers, contractors, and civilian employees. The primary duty of all military faculty members is classroom and laboratory teaching, as well as advising. However, each has additional administrative and supervisory responsibilities.

**b. The Professor of Military Science** **(PMS).** The PMS is the senior officer and is the head of the Department of Military Science and the commander of the ROTC Battalion.

**c. Assistant Professor of Military Science (APMS) / Senior Military Science Instructor (SMSI) - Officer / Military Science Instructor (MSI) - NCO.** Each class, MS I through IV, has a cadre member designated as an APMS, SMSI, or MSI who serves as its course director and advisor. He/she will normally be the primary professor for each class, although other faculty may teach certain blocks of instruction. He/she prepares the term grade report based on the class academic record. The class advisor makes a special effort to become well-acquainted with all class members and provides guidance, military or non-military, when requested or appropriate.

**d. Recruiting Operations Officer.** **(ROO).** All enrollment activities for OSU, WOU, Corban University, Willamette University, Chemeketa and Linn-Benton Community Colleges are coordinated by the ROO, who is designated as an Assistant Professor of Military Science. He/she is often the initial point of contact for anyone desiring information about ROTC. The ROO prepares and distributes all promotional material and supervises the Cadet recruiting effort for support of enrollment activities such as on-campus recruiting, high school visits and mail outs. In addition, the ROO maintains oversight of the battalion homepage on the World Wide Web.

**e. Senior Military Instructor (SMI).** This Master Sergeant (MSG) plays a key role as the senior non-commissioned officer (NCO) in the battalion. He is an experienced field soldier, as well as an outstanding administrator and manager. He supervises the other NCOs in the battalion, advises the cadet Command Sergeant Major (c/CSM) and cadet Operations Sergeant Major (c/SGM) and over watches all training. He teaches classes on Land Navigation, patrolling and role of the NCO’s.

**f. Training NCO.** This NCO (Sergeant First Class **(**SFC)) is the primary instructor for the MS III cadets. He also is in charge of the overall Physical Fitness program for the ROTC program.

**g. Human Resources Assistant (HRA).** A federally employed civilian is responsible for the preparation, maintenance and administration of all cadet forms, payrolls, statistical records, accessions, administrative preparation of cadets for all external training events, commissioning and individual files.

**h. Supply Technician.** This federally employed civilian is responsible for procurement, issue and administration of uniforms, equipment and materials used by the battalion. He provides guidance on military supply procedures.

**i. Administrative Assistant.** An OSU classified staff member who serves as receptionist, personnel actions, school budget, accounts payable/receivable, and clerical support for the battalion.

**Distinguished Alumni**

MG Julie A. Bentz (’86) ORARNG

MG William L. Bond (’75) USA

MG (RET) Curtis A. Loop (’66) USAR

MG (RET) Daniel F. Hitchcock (’60) USAR

MG (RET) Jan P. Wepster (’65) ORARNG

BG (RET) James V. Torgerson (’69) ORARNG

**SECTION I – DEPARTMENT POLICIES**

**1. GRADING OF ACADEMIC COURSES**

Academic courses are graded in the same manner as elsewhere in the universities or colleges. The exact method of determining course grades will be explained by the class instructor at the beginning of the term and in the course syllabus.

**a.** Grades for the Leaders Training Course (LTC – MS 214 (6 credits)) and Leadership Development and Assessment Course (LDAC – MS 314 (6 credits)) are assigned by the PMS based upon evaluations received at LTC or LDAC. Students must enroll on an A-F grading scale.

**b.** All contracted cadets must enroll for military science classes for letter grade (A-F). The MS III instructor will explain the grading criteria for LDAC.

**c.** Leadership Laboratory is not a separate course and does not receive a separate grade. Attendance and participation is reflected as part of your MS course grade.

**2. GOOD STANDING IN ACADEMICS**

**a.** The Department of Military Science places strong emphasis on academic performance. We believe that students are in college to earn a degree. We are proud of the academic performance of our students; the average GPA for commissioning classes in the past has been above 3.0! We have found that, in general, busy students learn to budget their time and actually obtain better grades than those who have too much time on their hands.

**b.** In order to remain in good standing in ROTC, a student must maintain the academic standards set by the University and the Army as outlined in the ROTC Contract. Grades from all departments will be monitored. Contracted students who fail to meet prescribed standards will be placed on probation or be processed for disenrollment. Non contracted students that fail to maintain minimum grade standards will be denied admittance to the Advanced Course and are not competitive for scholarships. Cadets that do not maintain minimum academic standards will not participate in ROTC extracurricular activities.

Academic standards are as follows for all contracted cadets:

(a) Enroll and maintain fulltime student status (12 credits).

(b) Maintain quarterly and cumulative GPA of 2.0 or higher.

(c) Pass all courses of instruction.

(d) Make satisfactory progress towards attaining a degree.

(e) Promptly resolve incomplete grades.

(f) Maintain ROTC term GPA of 3.0 or higher.

(g) Enroll and/or participate in MS 130 (OSU) / MS 118 (WOU) each term.

**c.** Probation is considered a warning. Being placed on probation by the Military Science Department will result in exclusion from participation in ROTC extracurricular activities, loss of financial assistance (other than scholarship or subsistence monies) and if uncorrected, dismissal from the ROTC program. Any student suspended or dropped from the University will be disenrolled from ROTC.

**d.** It is the student’s responsibility to advise his/her instructor when he/she is having academic difficulties. While ROTC training is important, some training can be excused or rescheduled with advanced coordination to accommodate conflicts with other course requirements. Do not use the excuse of ROTC involvement as rationale for low grades in other subjects.

**3. ATTENDANCE**

**a.**  Attendance at Military Science classes, Leadership Lab and other mandatory training will be considered by your instructor when determining your course grade. It is your responsibility to provide the instructor with either the written or verbal reason for your absence. The instructor will determine whether the absence is excused or unexcused.

**b.** Excused absences are normally granted to cadets whose participation in University-approved academic or extracurricular activities precludes their attendance. Other absences caused by illness, family emergencies, work schedule, etc. will be evaluated on an individual basis.

**c.** As stated earlier, Leadership Lab is considered part of your Military Science Class. Cadets who have a class conflict or other problem which would cause them to miss leadership lab must discuss the problem with their instructor. In general, only a conflict which is unavoidable (for example, a class that is required for graduation and is only offered during Leadership Lab time) will be considered as an acceptable reason for being excused from Lab. The instructors will assign an appropriate substitute project (book report, term paper, oral report, etc.) in such cases.

**4. STANDARDS OF CONDUCT**

As a Cadet, you are training to be an officer in the United States Army and are expected to behave in an appropriate manner. College students are adults and juvenile pranks or behavior is neither desired nor appropriate. A cadet whose behavior or actions are outside the bounds of socially accepted practices, who demonstrates lack of personal integrity, or who shows a callous disregard for others cannot be an effective leader and will not be allowed to remain in the program. Leadership is built on trust, and trust is honor. Your touchstone is ”Duty, Honor, Country”. Improper conduct will result in counseling at a minimum and could result in probation and disenrollment. While in uniform, Cadets will not participate in political rallies, demonstrations or other events in which their presence may convey support or non-support by the Army or US Government to a particular cause. DO NOT EMBARRASS THE ARMY, THE UNIVERSITY OR YOURSELF.

**6. CADRE-CADET RELATIONSHIP**

**a.** Cadre members have the responsibility to advise and assist you in any way they can. This is not limited to matters pertaining to ROTC. Your advisor will have at least one formal interview with you each term. You should keep cadre informed of any problems you are having and take advantage of their experience and assistance. All members of the cadre are willing to talk with you about personal matters on a formal or informal basis.

**b.** Personal relationships between cadre and cadets are not in the best interest of good discipline and are prohibited according to military regulations and policies.

**7. EQUAL OPPORTUNITY**

**a.** The Army is an equal opportunity program and the ROTC battalion meets EO guidance established by the University. Any student in good standing with the University may enroll in any ROTC course for academic credits so long as he/she meets prerequisites.

**b.** The Army excludes persons from the commissioning program when they do not meet established requisites. For example, persons who are not US Citizens may not receive a commission, nor may those that do not meet medical qualifications or age restrictions established by Army regulations. Students who do not meet established criteria may enroll in ROTC for academic credit only. They may not be contracted. Class advisors will advise students of limiting criteria.

**c.** Contracted students who become ineligible for commissioning (i.e. no longer medically qualified) will normally be disenrolled.

**8. SAFETY**

**a.** Military training is exciting, challenging and some events are inherently dangerous. Safety must be a concern of everyone during ROTC training and activities. Although cadre and cadets in charge of an activity are responsible for taking safety into consideration at all times, all participants must be alert for safety hazards. These should be brought to the attention of the cadre member immediately or corrected on the spot. Normally, a measure of common sense applied liberally will prevent injury.

**b.** Weapons Safety: Prior to any training involving weapons firing (live or blank ammunition), a safety briefing will be given. No brass, ammunition or pyrotechnics will be taken from the training site by any cadet. An inspection will be conducted at the conclusion of all training in which these are used. Cadre will be the only personnel authorized to use simulators.

**c.** The presence or use of alcohol or tobacco during training is prohibited.

**d.** Under no circumstances will cadets operate military or government vehicles. This includes cadets that are in the National Guard or Reserve members with a military driver’s license.

**9. UNIFORMS**

**a.** The Army uniform represents a proud tradition which even precedes the United States as a sovereign nation. The ROTC uniform is a descendent of this original uniform and as such, must be worn proudly and correctly. A cadet in uniform inevitably attracts attention. You are identified as a member of Army ROTC. As a result, your appearance reflects not only on you, but also on the Army. The information in this section will help you wear the uniform correctly and supplements information contained in CC Regulation 670-1 and Army Regulation 670-1. In addition, you will receive assistance from the NCOs, the supply technician, and your MS instructor. Your cadet chain of command will also be checking for proper fit and wear of your uniform. The supply technician will exchange any item deemed unserviceable or does not fit properly.

**b.** You are required to wear your uniform to most leadership labs and to class one day each week. The training schedule will tell you which uniform is required for each lab. Uniform schedule for lab will also be posted on the Battalion Bulletin Board. Cadets will be issued one ASU uniform, at least 1 ACU uniform, 1 Physical Training Uniform (PFU), and field gear. Cadets who participate in extracurricular activities will be issued additional uniforms.

**c.** The following general guidelines pertain to wearing of uniforms:

(1) The uniform will be properly fitted, clean and serviceable. Uniforms will be kept buttoned, zipped or snapped. Footgear will be clean or highly polished/brushed.

(2) Make sure you wear the complete uniform. Do not mix items from different uniforms unless authorized, and never mix uniform items with civilian clothes except for footgear.

(3) All alterations and tailoring will be arranged through the Supply Technician. You may make minor repairs such as sewing on a button.

(4) Appropriate headgear will be worn when outdoors and removed when indoors.

(5) Only black umbrellas are authorized when wearing the ASU or Class B uniforms.

(6) The wear of a personal wristwatch, identification wrist bracelet and not more than two rings is authorized with the uniform as long as the style is conservative and in good taste.

(7) The wearing of a purely religious medal in a chain around the neck is authorized provided neither the medal nor chain is exposed. No jewelry, watch chains, or similar civilian items to include pens, pencils, etc., will appear exposed on the uniform. Authorized exceptions are a conservative tie tack or tie clasp with the black necktie for men.

(8) Women are authorized to wear earrings (screw-on or post type) on an optional basis with service, dress and mess uniforms only. Barrettes of a natural hair color or transparent color may be worn.

**d.** Cadet Command Regulation 670-1, Uniform Wear and Appearance, prescribes basic polices concerning the uniform.

**10. PERSONAL APPEARANCE**

The Army is a uniformed service and cadets wear uniforms on this campus. A neat, well-groomed appearance by cadets is fundamental and contributes to building the pride and esprit de corps essential to an effective military organization. Leaders are expected to set the example in all areas, particularly personal appearance. It is the duty of each cadet to take pride in his or her appearance at all times. This principle applies equally to both men and women. Uniform and personal appearance violations will be pointed out to cadets and expected to be corrected immediately. Wearing the uniform is a privilege which can be revoked. Physical fitness and maintaining acceptable weight standards are also factors in personal appearance. The following standards apply to all who wear the Army uniform:

a**. Male Cadets.**

(1) The hair on top of the head will be neatly groomed. The length and/or bulk of the hair will not be excessive or present a ragged or unkept or extreme appearance. Hair will present a tapered appearance and, when combed, will not fall over the ear or eyebrows or touch the collar except for the closely cut hair at the back of the neck. The “block” cut in the back is permitted in moderate degree. In all cases, the bulk or length of hair will not interfere with the normal wear of military head-gear.

(2) Sideburns will be neatly trimmed. The base will not be flared and will be a clean-shaven, horizontal line. Sideburns will not extend downward beyond the lowest part of the exterior ear opening.

(3) The face will be clean-shaven daily. If a mustache is worn, it will be kept neatly trimmed and tidy. No portion of the mustache will cover the upper lip line nor extend beyond the crease of the upper and lower lips. Handlebar mustaches, goatees and beards are not authorized.

(4) Earrings or piercings are not part of the male uniform.

b**. Female Cadets.** Hair styles will not interfere with proper wearing of military headgear. Hair will not extend below the bottom edge of the collar. Make-up and nail polish will be conservative and complement the uniform. Barrettes of a natural hair color or transparent color may be worn.

c. **ROTC building**: When entering the ROTC building ensure you are appropriately dressed, clean shaven (males) and have a military haircut (males).

**11. PHYSICAL TRAINING**

**a.** Physical fitness is a critical part of the Army mission. Future officers are expected to develop a level of physical fitness which will appropriately model the Army standards as delineated by the Army Physical Fitness Test (APFT). The APFT tests your physical endurance by measuring the maximum number of correct push-ups and sit-ups a soldier can perform in two minutes each, and the time required to complete a two mile run. While the Army standard is at least 60 points in each event (180 points total), cadets must arrive at LDAC in far better shape in order to professionally represent the Beaver Battalion and receive an overall rating at camp commensurate with their career goals.

**b.** The Military Science department conducts regular physical training sessions each Monday, Wednesday and Friday morning. All contracted cadets are required to attend. Non contracted cadets are invited and strongly encouraged to attend. Cadets can receive academic credit for Physical Training by registering for MS 130 Military Conditioning at OSU or MS 118 at WOU for 1 credit hour.

**c.** The Diagnostic and Record APFT will be administered each term. Contracted cadets at all MS levels should achieve the following scores:

MS I: 180 points (60 points in each event)

MS II: 210 points (70 points in each event)

MS III: 240 points (80 points in each event)

MS IV: 270 points (90 points in each event)

**d.** Students desiring to attend Airborne, Air Assault or other training must score at least 90 points in each event of the APFT.

**SECTION II – CADET ORGANIZATIONS AND ACTIVITIES**

**THE CADET CREED**

*I am an Army Cadet. Soon I will take an oath and become an Army Officer committed to DEFENDING the values which make this Nation great. HONOR is my touchstone. I understand Mission first and People always.*

*I am the PAST: the spirit of those WARRIORS who have made the final sacrifice.*

*I am the PRESENT: the scholar and apprentice soldier enhancing my skills in the science of warfare and the art of leadership.*

*But above all, I am the FUTURE: the future WARRIOR LEADER of the United States Army. May God give me the compassion and judgment to lead and the gallantry in battle to WIN.*

*I will do my DUTY.*

## SOLDIER’S CREED

*I am an American Soldier.*

*I am a warrior and a member of a team.*

*I serve the people of the United States, and live the Army Values.*

*I will always place the mission first.*

*I will never accept defeat.*

*I will never quit.*

*I will never leave a fallen comrade.*

*I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills.*

*I always maintain my arms, my equipment and myself.*

*I am an expert and I am a professional.*

*I stand ready to deploy, engage, and destroy, the enemies of the United States of America in close combat.*

*I am a guardian of freedom and the American way of life.*

*I am an American Soldier.*

**1. BATTALION LEADERSHIP DUTIES AND RESPONSIBILITIES**

**a.** Cadets at OSU/WOU/Corban/Willamette/Chemeketa/ and Linn Benton are organized into a battalion which parallels a regular Army battalion. This structure provides opportunities for leadership and practical expertise in problem-solving. Cadet MS III leadership positions change on a recurring basis. The cadet battalion organizes and conducts all training at leadership labs, FTXs and other cadet functions. The Army cadre provides guidance and ensures complete planning is conducted prior to each event.

**b. Battalion Commander.** The cadet battalion is commanded by a Cadet Lieutenant Colonel. The commander is assisted by other MS IVs who serve as staff officers or company commanders.

* Commands and controls the battalion.
* Responsible for everything that takes place in the Battalion.
* Supervises the Battalion XO, company commanders, and Battalion Command Sergeant Major.
* Delegates responsibilities to commanders and staff to execute assigned missions.
* Serves as a standard bearer (leads by example).
* Builds an effective chain of command and develops a positive command climate.
* Communicates intent and empowers subordinates to act appropriately to accomplish missions.
* Directs and supervises the long range planning of major events and activities.
* Sets suspense’s and enforces standards.
* Executes the orders of the PMS and cadre.
* Supervises and evaluates the execution of plans.
* Develops and oversees the MS IV mentorship program.

**c. Command Sergeant Major (CSM).** Serves as the principal advisor to the Cadet Battalion Commander on the state of morale, discipline, and training of cadets within the battalion.

* Serves as the Cadet Battalion Commander's expert on cadet-enlisted matters and serves as an intermediary between the Cadet Battalion Commander, Cadet NCOs, and Cadet enlisted members.
* Enforces Army and Beaver Battalion standards for uniforms and equipment.
* Conducts battalion formations and ensures formations and drill / ceremony are executed in accordance with TC 3-21.5.
* Ensures information about training, special events, etc. is passed up and down the chain of command.
* Oversees the training and performance of the Color Guard at special events.
* Attends weekly battalion command and staff meetings.
* Issues orders/instructions through the NCO chain of command.
* Ensures personal appearance standards are met.
* Conducts drill and ceremonies at the battalion level.
* Supervises and controls field mess provisions.
* Supervises maintenance and control of equipment through the NCO chain.
* Responsible for mentoring MS I, MS II, and MS III cadets as well as maintaining the appearance of battalion areas.

**d. Executive Officer (XO)** The XO (Cadet Major) is the commander’s principal assistant.

* Second in command; assumes command in the Battalion Commander’s absence.
* Serves as the Chief of Staff.
* Schedules and controls the weekly Cadet Battalion Staff meetings.
* Supervises all tasks assigned to the staff by the C/BC.
* Directs the efforts of special staff officers.
* Anticipates requirements and directs staff estimate process, then supervises staff planning, coordination, and execution of all specified and implied tasks.
* Ensures staff officers maintain continuity folders and pass lessons learned to incoming staff.
* Ensures staff serves subordinate commanders.
* Ensures that safety briefings are presented at all special events.
* Manages the cadet battalion fund and assists in the mentorship program.
* Responsible for the Bn Mentorship program.

e**. S1 (Adjutant).** The S1 (Cadet Captain) is the principal staff officer for all matters regarding personnel and administrative matters.

* Ensures full unit accountability and reports attendance to cadre.
* Receives the report from the company commanders at all battalion formations.
* Maintains attendance reports.
* Publishes orders announcing promotions and awards.
* Prepares and maintains unit strength reports, rosters, and records.
* Maintains bulletin boards, photo archives, sends out invitations, ensures cadet organizations are current and manned.
* Supervises morale support activities including recreational and fitness activities.
* Fills individual tasking requirement from the cadet battalion commander.
* Maintains the cadet contact roster for the battalion.

**f. S2 (Mentorship Officer).** The S2 (Cadet Captain) is the principle staff officer for all matters regarding the effects of weather during lab, FTX, or other outdoor ROTC functions. Also, the S2 reports on criminal activity and statistics as it relates to the surrounding community and safety of cadets in the Battalion.

**g. S3 (Operations and Training Officer).** The S3 (Cadet Major) is the principle staff officer for all matters regarding operations and training.

* Responsible for preparation, execution, and evaluation of training programs, directives, and orders.
* Plans and conducts all field training exercises (FTXs) based on guidance provided by cadre staff.
* Writes operation orders and/or Memorandums of Instruction (MOI) for all activities and keeps the Commander and staff informed of all operations.
* Coordinates with other staff sections for required support and supervises Leadership Labs, PT, APFTs, FTXs, and LDP.
* Supervises the designation, preparation, and rehearsal of instructors.
* Responsible for establishing and running a Battalion TOC during FTXs.
* Prepares monthly/weekly training schedules.
* Determines requirements and priorities for the allocation of resources.
* Supervises the execution of training.
* Prepares and distributes Warning Orders (WARNOs), Operations Orders (OPORDs) and Fragmentary Orders (FRAGOs).
* Compiles training records and reports such as After Action Review (AARs).

**h. S4 (Logistics Officer).** The S4 (Cadet Captain) is the principle staff officer for all matters pertaining to supply. He/she assists the cadre Supply Technician in the supply room and processes all request for supplies from the cadet battalion.

* Responsible for planning and coordinating all internal and external logistical support for training and activities of the Battalion.
* Ensures accountability and maintenance of all equipment.
* Assists the cadre Supply Technician as required.
* Conducts required inventories and ensures all equipment is properly maintained.
* Coordinates the use of all classes of supply for labs and FTXs.
* Determines maintenance requirements.
* Coordinates transportation requirements.
* Coordinates the distribution of TA-50 and personal clothing.
* Coordinates field sanitation requirements.
* SME for paintball equipment.

**i. S5 (Public Affairs Officer).** The S5/PAO (Cadet Captain) is the principle staff officer responsible for distributing the ROTC message to OSU and community.

* Responsible for publicity concerning the ROTC program.
* Responsible for photographing battalion events.
* Responsible for publishing the Beaver Battalion newsletter.
* Along with the S6, maintaining and posting information to the Beaver Battalion ROTC website and facebook page.
* Coordinates with nonmilitary agencies.

**j. S6 (Signal/Communication).** The S6 (Cadet Captain) is the principle staff officer responsible for all matters pertaining to communications.

* Responsible for all tasks related to communications and technology.
* Responsible for posting information and maintaining the Battalion website and facebook page, ICW PAO.
* Maintains radio communications during battalion events.
* Ensures automation equipment is functioning properly prior to staff meetings.

**k.** **Budget / Fund Raising Officer** (Cadet First Lieutenant):The Budget Officer is responsible for all monetary matters in relation to the cadet funds. These include:

* Managing the Cadet Store.
* Managing the Cadet Fund, ICW with the Battalion XO.
* Primary POC for football parking detail.
* Primary POC for Wreath sales.

**l.** **Remaining MS IV’s**:

In addition to primary staff officers, other MS IV cadets may serve as assistant battalion staff officers with the rank of Cadet Captain or Cadet First Lieutenant. Additional duty positions for MS IVs include Ranger Challenge Team Captain, Master Fitness Trainer, Color Guard OIC, and Unit Historian/Alumni Outreach. Specific duties for these positions will change on a term by term basis and will be developed between the cadet BC and PMS. All MS IVs who are not in command or principal staff positions are in the instructor pool; their primary mission is leadership laboratory instruction as required.

**2. COMPANY LEADERSHIP DUTIES AND RESPONSIBILITES**

a**.** The cadet company is commanded by an MS IV (Cadet Captain). The company is responsible for forming the company, taking attendance, and coordinating training. He/she must also ensure that all information is disseminated to cadets in a timely manner. The remaining leadership positions are filled by cadets within the company and will be rotated according to a prescribed schedule.

b. **Company Commander** (Cadet Captain): The Company Commander is responsible for everything that happens in the company.

* Commands and controls the company.
* Responsible for the overall welfare and success of the company.
* Executes the c/BC’s instructions/orders.
* Conducts troop leading procedures.
* Inspects and follows-up on instructions.
* Prepares and issues company OPORDs.
* Controls tactical movements.
* Leads by example.
* Builds a positive command climate.
* Evaluates the performance of cadets in the company.
* Responsible for everything that the company does or fails to do.
* Provides input to battalion planning.
* Develops company plans IAW higher HQ directives.
* Ensures cadets are adequately prepared to execute their responsibilities, especially during field training exercises.
* Recommends deserving cadets for awards and promotions.

c. **Company Executive Officer (XO)** (Cadet First Lieutenant) – Position will be filled as required or needed.

* Second in command of the company.
* Oversees the daily execution of day to day activities.
* Executes the BN XOs instructions/orders.
* Coordinates the efforts of all HQ Platoon sections.
* Assists the Company commander in all assigned duties.
* Acts as the commander when the Commander is unavailable.
* Responsible for all external planning and communications in order to execute all company functions, activities, and training.
* Responsible for all administrative and logistical support of the company.

d. **Company First Sergeant (1SG)** (Cadet First Sergeant)

* Senior Noncommissioned officer in the company
* Oversees the daily execution of day to day activities.
* Executes the BN CSM instructions/orders.
* Coordinates the efforts of all HQ Platoon sections.
* Assists the Company commander in all assigned duties.
* Responsible for the conduct of all individual training, accountability of all personnel, and assists the executive officer in the administration and logistical support of the company.
* Enforces cadet observance of military customs and courtesies.
* Enforces military bearing and cadet appearance in uniform.
* Maintains accountability of all assigned personnel and equipment.

e. **Platoon Leader (PL)** (Cadet Second Lieutenant) The cadet Platoon Leader is responsible for everything the platoon does or fails to do.

* Leads by example.
* Builds an effective chain of command and develops a positive command climate.
* Responsible for direct supervision of platoon sergeant and the squad leaders.
* Provides guidance and direction.
* Delegates responsibilities.
* Builds morale and esprit de corps in the platoon.
* Commands and controls the platoon.
* Responsible for the overall welfare and success of the platoon.
* Executes the Company Commander’s instructions/orders.
* Conducts troop leading procedures.
* Inspects and follows-up on instructions.
* Prepares and issues OPORDs.
* Controls tactical movements.

f. **Platoon Sergeant (PSG)** (Cadet Sergeant First Class)

* Senior NCO in the Platoon.
* Trains and mentors squad leaders and team leaders in the Platoon.
* Controls and accounts for personnel and equipment.
* Ensures personal appearance meet standards.
* Supervises the issue of equipment, rations, and ammunition to the squads of the platoon.
* Conducts platoon formations.
* Conducts drill and ceremonies at the platoon level.
* Performs duties directed by the PL.
* Conducts pre-combat inspections.

g. **Squad Leader (SL)** (Cadet Staff Sergeant)

* Controls and accounts for squad members and equipment.
* Ensures personal appearance meets standards.
* Supervises distribution of equipment, rations, and ammunition.
* Controls squad formations and movements.
* Conducts troop leading procedures.
* Prepares and issues OPORDs.
* Conducts squad offensive, defensive, and patrolling operations.

h. **Team Leader (TL)** (Cadet Sergeant)

* Controls and accounts for team members and equipment.
* Ensures barracks/personal appearance meet standards.
* Supervises distribution of equipment, rations, and ammunition.
* Controls team formations and movements.

**3. CADET RANK AND PROMOTIONS**

Your rank will be determined by your MS class, your duty position within the cadet battalion, and your demonstrated performance. Promotions will be announced by orders which will be published on the battalion bulletin board. The cadet battalion commander will submit recommendations through the MS IV advisor/PMS based on the following guidelines:

**a.** MS I Cadets:

* Cadet Private First Class (C/PFC): MS I Scholarship cadets
* Cadet Private (PV2): All other MS I cadets.
* C/PV2 will be promoted to C/PFC upon successful completion of 1 term of the MS I class based upon academic standing and ROTC participation.

**b.** MS II Cadets:

* Cadet Sergeant (C/SGT): MS II contracted cadets & cadets assigned as Team Leader (TL)
* Cadet Corporal (C/CPL): All other MS II cadets.
* Outstanding MS II cadets may be promoted to Cadet Staff Sergeant (C/SSG) during spring term based on merit and ability.

**c.** MS III Cadets:

* MS III Fall term rank is Cadet Staff Sergeant (C/SSG). Once duty positions are assigned, the rank structure below applies.
* MS III rank is based on duty position as described below.

**POSITION** **RANK**

Platoon Leader Cadet Second Lieutenant (C/2LT)

Command Sergeant Major Cadet Command Sergeant Major (C/CSM)

Operations Sergeant Major Cadet Sergeant Major (C/SGM)

Company First Sergeant Cadet First Sergeant (C/1SG)

Platoon Sergeant Cadet Sergeant First Class (C/SFC)

Cadet Staff NCO Cadet Sergeant First Class (C/SFC)

Squad leader Cadet Staff Sergeant (C/SSG)

Team Leader Cadet Sergeant (C/SGT)

* Positions will be rotated to give MS IIIs as many leadership and staff opportunities as possible. Cadets in leadership positions will be given shoulder brassards with the appropriate duty rank to denote their positions.

**d.** MS IV cadets will also hold the cadet rank for which their duty positions calls.

**POSITION** **RANK**

Battalion Commander Cadet Lieutenant Colonel (C/LTC)

Executive Officer (XO) Cadet Major (C/MAJ)

S3 Cadet Major (C/MAJ)

S1, S2, AS3, S4, S5, & S6 Cadet Captain (C/CPT)

Company Commander Cadet Captain (C/CPT)

Company Executive Officer (XO) Cadet First Lieutenant (C/1LT)

Other MS IV’s First Lieutenant Cadet First Lieutenant (C/1LT)

**e.** Cadet Rank Insignia – See Annex A

**f.** Military Enlisted, Officer, and Warrant Officer Rank Insignia – See Annex B

**4. CHAIN OF COMMAND**

One of the most basic concepts in the military is the use of the Chain of Command. The Chain of Command is a succession of commanders at each organizational level through which control is exercised. You will receive instruction on how the chain of command works in the Army and in all of your MS instruction. Official communications will normally flow through the chain of command. As a squad member, you should expect to receive most of the information concerning unit training and activities from your squad leader. If you have questions (uniform, time, location, etc.), ask your squad leader. You must also keep your squad leader informed on any absences or other problems. This does not mean you can’t talk to other people in the cadet battalion or receive instructions from others such as staff officers, the First Sergeant, etc. The chain of command is the official and preferred channel of communications.

**5. EXTRACURRICULAR ACTIVITIES**

There are a number of activities associated with ROTC in which you can participate. These clubs are organized and run by cadets and provide additional opportunities to learn military skills and leadership. A cadre advisor assists each group. Each is led by a designated cadet who acts as the club commander. Participation in club activities is restricted to club members and departmental staff.

**a. Ranger Challenge.** Ranger Challenge is the varsity sport of ROTC. The Ranger Challenge Team consists of highly motivated cadets who train to participate in military skills competition held each Fall term; one-rope bridge assembly, patrolling, weapons disassembly and assembly, land navigation, the Army Physical Fitness Test, grenade throw and combat road marches are representative of the skills this select team practices. The team competes against other teams from ROTC battalions in the Brigade.

**b. Color Guard.** The Color Guard develops skills in close order drill and confidence in handling weapons. The Color Guard represents the Army ROTC program at a variety of functions, both on and off campus. These include varsity football games, basketball games, parades, and OSU / WOU graduation ceremonies.

**c. Society of American Military Engineers (S.A.M.E.).** The S.A.M.E. is an all-service, all university organization for those interested in military engineering. The OSU organization is a subpost of the Portland Chapter. The cadets are involved with hosting speakers on engineering subjects for monthly meetings. Field trips to regional engineering projects are also a highlight of the year.

**6. MENTORSHIP PROGRAM**

The Battalion XO is the principle officer for all matters regarding the mentorship program. Under the cadet mentorship program:

* MS IVs are assigned as mentors to MS I cadets.
* MS IIIs are assigned as mentors to MS II cadets.
* Each mentor is responsible for the mentorship and development of their mentee.
* Mentors must have an initial session within three weeks of the start of the term and then meet at least monthly with their mentee.

Recommended topics to discuss during your initial session:

* Overall academic, social, and ROTC wellness.
* Target GPA and academic goals.
* Target APFT score.
* Goals in ROTC and military career.
* Needs improvement areas of concern.
* A specific program for the mentee to achieve his/her academic and military goals for the term.
* Drugs, alcohol, and other dangerous and/or illegal activities common in college.
* Questions and/or concerns about ROTC or college life in general.

Recommended topics to discuss during your monthly sessions:

* Determine if military and academic goals were achieved as per your initial discussions, and why he/she did or did not achieve their goals.
* GPA status for the term.
* PT/APFT status for the term.
* Sustains and improves for the term, from both the mentor and the mentee’s point of view.
* Other questions and/or concerns your mentee may have about ROTC or college life.

**7. CADET CONFERENCE ROOM / COMPUTER LAB**

The cadet conference room/computer lab (MCAF Room 207) is for use by the corps of cadets. The cadet CSM is responsible for the police of the room. Desks are available for use by any cadet whenever the building is open (unless meetings are in progress). The computers and printers are for use by all cadets. Also, the computers have access to the Internet.

**8. MILITARY LIBRARY**

The Military Library is a valuable source of information to supplement classroom instruction with a variety of reference materials (Field Manuals, magazines, pamphlets, etc.). A library of military related books is located in MCAF rooms 209 and 210 and may be used by cadets. The OSU Valley Library has an extensive collection of military-related publications and periodicals. In addition, a computer with web access is located in the cadet HQ at both OSU and WOU.

**9. CADET BATTALION FUND**

The Cadet Battalion Fund is maintained by the Cadet Budget Officer. The fund is used to finance various projects and social functions during the school year. Picnics, tri-service functions, battalion parties, and Awards ceremony are example of uses of the Cadet Battalion Fund. The money is raised by Army cadets who organize fund raisers.

**10. HIGH SCHOOL VISITATION PROGRAM**

**a.** During the Fall and Spring terms, the ROO schedules high school visits in the local area. Cadets are encouraged to visit their former high schools with the ROO to discuss the ROTC program and life as a student at OSU/WOU. Eligibility requirements to participate are:

(1) Be a volunteer.

(2) Be in good standing as a cadet/student.

(3) Be a graduate of the high school you visit.

**b.** Coordination for the visit is done in advance by the ROO. Activities may vary widely from assisting in the counselor’s office for several hours to teaching a class or addressing an assembly.

**c.** Each cadet will receive a detailed briefing and information packet prior to departing campus.

**d.** Participating cadets are eligible for the Recruiting award. See the cadet S5 or the ROO for additional details.

**SECTION III - CADET ADMINISTRATION AND SUPPLY**

**1. ADMINISTRATION**

**a.**  All official cadet records are maintained by the Human Resources. All paperwork for entry into ROTC, cadet pay, attendance at LTC and LDAC, attendance at other military courses, scholarships, subsistence and travel pay, and all documents relating to branching and commissioning go through the Human Resource Assistant.

**b.** You will make a number of very important decisions concerning your career while you are in ROTC. Most of these decisions will be made in the spring of your MS III year and the fall of your MS IV year, and you will receive a detailed explanation of the procedure in your MS III and MS IV classes. Some of the key decisions are briefly discussed below:

(1) Active Duty (AD) or Reserve Forces Duty (RFD). When you contract, you may apply for a Guaranteed Reserve Forces Duty (GRFD) contract. If approved, this ensures that you will not be placed on active duty. Even without this contract, you may request RFD when you submit your branch preference and commissioning paperwork (accession packet) prior to fall term of your MS IV year; however, the needs of the Army will determine whether or not you receive AD or RFD. Currently, Cadets who request RFD receive it, as there are more request for active duty positions. If a Cadet desires Active Duty, they must remain ultra-competitive. **Above average performance at LDAC, a Cumulative GPA over 3.5 and a history of APFT scores over 270 are the best ways to increase a Cadet’s chances of receiving AD.**

(2) Branches. Late spring of MS III year to early in the fall of your MS IV year you must indicate what branch of the Army you would prefer for commissioning. Your choices are listed in a preference statement and submitted to Cadet Command and Department of the Army (DA) board along with your LDAC scores, transcripts, and recommendations from the Professor of Military Science. Decisions of the board are usually announced in October/November, after selection for AD or RFD.

(3) Educational Delay. If you plan to continue your education to receive an advanced degree, you may apply for an educational delay when you submit your accession packets. This option is only available for cadets seeking active duty. Again, the needs of the Army are considered by the board. It is your responsibility to gain acceptance to a graduate program.

**2. SUPPLY**

**a.** The Supply Room (Room 100), McAlexander Fieldhouse, OSU is where you receive and sign for all of your uniforms and equipment. See the supply room door for normal operating hours. If you have an emergency and cannot wait until the supply room opens, contact your cadre advisor.

**b.** The supply room has a wide variety of items available for issue to support any ROTC connected activity. Request for issue other than individual clothing and equipment must be submitted through the cadet S4. If you need equipment for a class or extracurricular activity, advanced coordination is required. Many items can be obtained from JBLM or through Oregon Army National Guard/US Army Reserve units if they are not available.

**c.** All uniforms and equipment are issued free of charge; however, you will be required to sign for the property. This means that **you are held accountable for it** and expected to return it upon demand. At the end of each school year, all uniforms and equipment must be returned unless you are scheduled for summer training. All items returned to supply must be cleaned.

**d.** Failure to return US property will result in the following actions: a letter to the Registrars’ Office asking all future registration be withheld until the property is returned. A FLIPL (Financial Liability Investigations of Property Loss) in which you could be found negligent and thereby required to reimburse the US Government for the loss of equipment; an “I” grade for the term; failure to be offered a commission; and/or a report to the Internal Revenue Service. Make sure you properly account for and take care of government property issued by the Supply Technician.

**e.** Uniforms and supplies will be clean and serviceable when issued and expected to be in the same condition when returned. You are responsible for properly maintaining all equipment for which you sign. If you lose, damage, or destroy anything, notify the Supply Technician so appropriate action is taken. In general, if the item was not lost or damaged through neglect or carelessness, you will not be charged for it. If it is determined that you were careless or negligent, you will be required to pay for the item.

**3. AWARDS AND DECORATIONS** (See Annex C)

**a.** Various awards and decorations are made to ROTC cadets for military service or excellence, and scholastic or summer camp achievement. These awards are made by the Department of the Army, national organizations, state and local organizations, and by the Professor of Military Science. A board composed of cadre members select cadets for most awards. Some of these awards are presented at the beginning of each term; however, the majority are presented at the annual awards ceremony. A listing of cadet awards presented by DA and national organization is contained in Cadet Command Regulation 672-5-1.

**b.** A brief description of Region, State and local awards follows.

(1) Warrior Forge Awards

(a) Region Commander’s Leadership Award: Awarded to the most outstanding cadet in each regiment.

(b) Camp Commander’s Leadership Award: Awarded to the number one cadet in each company.

(c) Platoon Leadership Award: Awarded to the top cadet in each platoon.

(d) Physical Proficiency Award: presented to those cadets who score in the top 10 percentile of the physical fitness test.

(e) Military Proficiency Award: This is awarded to the top 5% of cadets in each regiment according to the combined military proficiency score.

(f) ROTC Recondo Insignia: Presented to the cadet who successfully completed all Recondo events and exceed cycle averages.

(2) Local Awards

(a) Association of the United States Army (Columbia River Chapter) Certificate: presented to the outstanding MS I, II, III and IV cadets.

(b) Reserve Officer’s Association Award: Awarded annually to two MS III cadets and one MS IV cadet who are in the top 10% of their ROTC class and have demonstrated exceptional aptitude for military service.

(c) LT Lawrence Gallego Memorial Award: Presented annually to a cadet who has demonstrated proficiency in academics and shows enthusiasm in all ROTC activities.

(d) Retired Officer’s Association of Corvallis Award: Awarded annually to an MS III or IV cadet who demonstrates the highest degree of dedication and leadership in ROTC during the school year.

(e) Professor of Military Science Special Recognition Award: These awards are presented to the ROTC Cadets who have demonstrated the greatest dedication and desire to serve the Corps of Cadets. Selection is made by the Professor of Military Science.

(f) High Score Physical Fitness Test Award: Presented to the male and female cadets who receive the highest APFT Test scores during Warrior Forge.

(g) 101st Airborne Division Cascade Chapter.

(3) PARTICIPATION AWARDS - Ribbons are presented to cadets involved in the following activities:

Army ROTC Scholarship Student

4.00 GPA

Honor Roll (3.5+/12 hours)

Recruiting Award

ROTC Participation Award (1 per term)

SMP Participation

ROTC Basic Camp Completion

Warrior Forge Completion

Association of United States Army (AUSA)

Color Guard

Ranger Challenge

Rifle Team

Society of American Military Engineers

Scabbard and Blade

(4) Cadet Command Recruiting Award presented to cadets who complete the following:

(a) Participate in at least two cadet battalion recruiting activities and;

(b) Recruit at least five cadets who enroll or one nursing cadet who enrolls or one basic camp cadet who contracts.

(5) Battalion Recruiting Award presented for encouraging two non enrolled students into taking a Military Science course, participating in a high school visit and one other recruiting activity as indicated by the ROO.

**c.** Awards and decorations will be worn as follows:

(1) Academic Achievement Insignia – Wreath will be centered ½” above the nameplate on the right coat front.

(2) Distinguished Military Student Badge centered ¼” above the nameplate or any other insignia on the right coat front.

(3) Recondo Badge – Centered on right breast pocket of coat below the flap.

(4) Marksmanship Qualification badges – Centered above the buttonhole on the flap of the left breast pocket of the coat. Up to three badges may be worn in order of precedence (Expert, Sharpshooter, Marksman) from the wearer’s right. When two or three badges are worn, they will be spaced 1” apart. Female cadets will wear them centered on the left side of the uniform coat positioned parallel to the top edge of the top button and 1/3” below any ribbons authorized for wear.

(5) Parachutists and Air Assault Badges- Centered ¼” above the ribbons on the left side of the coat front. If both badges are worn, the Parachutist’s Badge will be worn above the Air Assault Badge.

(6) Ribbons – Centered on a line 1/8” above the left breast pocket (male cadets) or centered on the left front of the coat with the bottom edge parallel to the top edge of the top button (female cadets). Ribbons will be worn not more than three to a line and in order of precedence from the wearer’s right to left and top down. Order of precedence is as follows:

(a) Active Duty awards in accordance with AR 672-5-1. Active Duty awards will not be mixed with Cadet Awards.

(b) Department of the Army Awards:

(1) Cadet Command Medal for Heroism.

(2) DA superior Cadet Award.

(c) Camp Awards:

(1) Region Commander’s Leadership Award.

(2) Camp Commander’s Leadership Award.

(3) Platoon Leadership Award.

(d) Battalion Awards:

(1) Military Awards.

(2) Academic Awards.

(3) Athletic Awards.

(4) Miscellaneous Awards.

(7) Cadet awards may not be mixed with active duty awards.

(8) Unauthorized awards. Awards, decorations medals, badges, ribbons, patches, tabs, shoulder cords, insignia, and any other appurtenances not prescribed by Cadet Command Reg 670-1, AR 675-5-1 or approved by the Institute of Heraldry are unauthorized for wear on the ROTC uniform.

Examples include:

(a) Medals, badges, ribbons, and shoulder cords whose design conflicts with those authorized for wear by the federal government.

(b) Badges or insignia similar to Army, Navy, or Air Force Badges.

(c) State National Guard and Army Reserve awards/decorations

**SECTION IV – OFFICE PHONE NUMBERS**

The Department of Military Science Phone Numbers:

Oregon State University (Area Code 541)

PMS – Rm 203 – 737-6903

ROO – Rm 206 – 737-6904

MS I Instructor – Rm 204 – 737-8957

MS II Instructor – Rm 208 – 737-6901

MS III Instructor – Rm 202 – 737-6905

MS IV Instructor – Rm 203 – 737-6903

Gold Bar Recruiter – Rm 206 - 737-6904

Admin Asst – Rm 200 – 737-3511

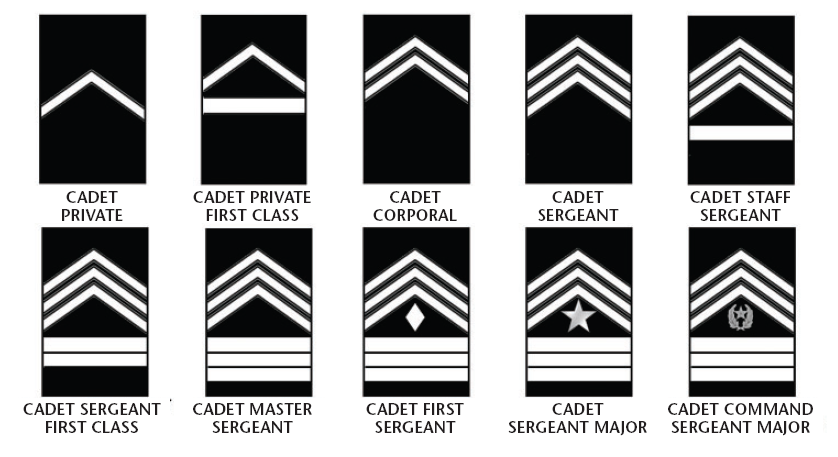
Admin Fax – Rm 208 – 737-6908

Supply Tech –Rm 100 – 737-6912

Western Oregon University: 503-838-8353/8233

ANNEX A – Cadet Rank Insignia

CADET ENLISTED RANK INSIGNIA



CADET OFFICER RANK INSIGNIA

ANNEX B – Military Enlisted, Officer, and Warrant Officer Rank Insignia

ANNEX B – Military Enlisted, Officer, and Warrant Officer Rank Insignia

ANNEX B – Military Enlisted, Officer, and Warrant Officer Rank Insignia

ANNEX C – ROTC AWARDS & DECORATIONS

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| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r1.gif **Superior Cadet Decoration Award**  Most outstanding cadet in each year of MS at host institution and extension centers. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r44.gif **CTLT Ribbon**  Participate successfully in CTLT. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r3.gif **Camp Commander's Leadership Award**  Number one cadet in each company. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r4.gif **Platoon Leadership Award**  Awarded to the number one cadet training platoon. |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r6.gif **Military Proficiency Award**   Top 5 percent of cadets in each camp cycle. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r9.gif **LDAC Graduate** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r19.gif **LTC Graduate** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r18.gif **LTC Bold Challenge** |
| **Not Shown**  **LTC CTT Ribbon** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r39.gif **Cadet Recruiting Ribbon** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r40.gif **BN CDR’s Recruiting Ribbon**  . | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r20.gif **Dean's List Award**  Semester GPA 3.50-4.00 |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r21.gif **Cadet Honors Award**  Semester GPA 3.20-3.49 | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r22.gif **Cadet Scholar Award**  Semester GPA 2.90-3.19 | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r23.gif **Highest jump in Semester GPA**  Most improved grades. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r24.gif **ROTC Honors**  GPA of 4.0 in military science. |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r25.gif **Battalion Commander's Academic Award**  Battalion Commander's.   Discretion. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r26.gif **Platinum Medal Athlete**  Score 300 on APFT. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r27.gif **Gold Medal Athlete**  Score 290-299 on APFT.. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r28.gif **Silver Medal Athlete**  Score 280-289 on APFT. |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r29.gif **Bronze Medal Athlete**  Score 270-279 on APFT. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r30.gif **Most Improved Award**  Biggest increase in score since last APFT (a cadet may receive only once) | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r31.gif **Battalion Commander's Athletic Award**  Battalion Commanders discretion. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r7.gif **BDE Drill Team Winners** |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r8.gif **BN Drill Team Winners** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r11.gif **Brigade Ranger Challenge Winner** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r12.gif **Ranger Challenge Team Member**  Member of Ranger Challenge team. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r13.gif **SGT York Award**  The cadet who does the most to support the ROTC program. |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r14.gif **Drill Team**  Member of the drill team. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r15.gif **Color Guard**  Member of the color guard. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r16.gif **Battalion Commander's Military Award**  Battalion Commander's discretion. | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r17.gif **One-Shot-One-Kill Award**  Shoot 40 out of 40 at Basic/Advanced Camp. |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r32.gif **Battalion Commander's discretion** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r33.gif **Battalion Commander's discretion** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r34.gif **Battalion Commander's discretion** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r35.gif **Battalion Commander's discretion** |
| http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r36.gif **Battalion Commander's discretion** |  |  |  |

**Decorations from Fraternal & Social Organizations**

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|  | | | |
| 1812gensoc.gif (3108 bytes) **1812 General's Society** | AFCEAacad.gif (3060 bytes) **AFCEA Academic Excellence Award** | amerleggoldacad.gif (4615 bytes) **American Legion Gold Academic Award** | amerlegsilacad.gif (4543 bytes) **American Legion Silver Academic Award** |
| amerleggolmil.gif (4454 bytes) **American Legion Gold Military Award** | amerlegsilmil.gif (3772 bytes) **American Legion Silver Military Award** | amvet.gif (3207 bytes) **American Veterans Outstanding Cadet Award** | resoffasscbrz.gif (2787 bytes) **Reserve Officer's Association Bronze Award** |
| milordwwgold.gif (3370 bytes) **Military Order of World Wars Gold Award** | milordwwsil.gif (2870 bytes) **Military Order of World Wars Silver Award** | milordwwbrz.gif (2682 bytes) **Military Order of World Wars Bronze Award** | daughtamerrev.gif (3397 bytes) **Daughters of the American Revolution** |
| sonsamerrev.gif (3312 bytes) **Sons of the American Revolution** | AUSAhis.gif (3388 bytes) **AUSA History Award** | http://www.tamuk.edu/rotc/javelina/Other_cool_stuff/ROTC%20Ribbons%20and%20Awards_files/r42.gif **AUSA Member** | sameacad.gif (3290 bytes) **SAME Academic Award** |